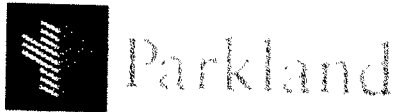


Budget and Finance Committee

Committee Members
Alan Walne – Chair
Louis A. Beecherl, III
Wendy Lopez

Agenda for the meeting of the Budget and Finance Committee of the Board of Managers of the Dallas County Hospital District scheduled for Tuesday October 27, 2009 at 9:45 a.m. or immediately following Quality and Risk Management Committee Meeting in the Administrative Conference Room, Parkland Memorial Hospital. The Budget and Finance Committee may take action on *any* item listed below. The Budget and Finance Committee and the Board of Managers reserve the right to exercise discretion and may convene in Executive Session as permitted by sections 551.071, *et seq.*, of the Texas Government Code, and as otherwise authorized by law, on any item listed on the Budget and Finance Committee agenda or the general Board of Managers' agenda. Executive Sessions (if any) will be held at the time scheduled on the Meetings Schedule and not at the time scheduled for the Budget and Finance Committee.

- | I. Attendance/Call to order | Time/Presenter |
|---|-----------------------------------|
| II. Discussion Items | 50 Min. |
| A. PHHS Financial Statement and
Statistical Report for September, 2009(Under separate cover) | John Dragovits |
| B. Updated Care for Dallas County Uninsured | John Dragovits |
| C. Point of Sale Presentation | Rick Rhine |
| D. Pending IT Contracts | Jack Kowitt |
| E. ERP Update | Frank Hemeon |
| F. Supply Chain Update | Monty Montgomery |
| G. Levy and Assessment of Bond Tax | John Dragovits/
Michael Silhol |
| III. Action Items | 30 Min. |
| A. Contracts over \$200,000 | John Dragovits |
| B. Dallas Land Bank | John Dragovits |
| IV. Information Items | 10 Min. |
| A. Parkland Foundation Transfers | John Dragovits |
| B. Purchasing Activity Report | John Dragovits |
| C. Investment Report | John Dragovits |
| D. Cash Investment Strategy | John Dragovits |
| E. Commissioners Court Quarterly Stats (Under separate cover) | John Dragovits |
| F. UT Update | Annie Franklin |
| V. Adjourn | |



Hospital District
Parkland Health and Hospital System
 Performance Measures

	FY 2006 Actual	FY 2007 Actual*	FY 2008 Actual	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Annualized	Target	
<u>Workload Measures</u>										
Discharges		42,682	42,788	41,474	10,350	9,686	10,203	11,125	41,364	43,035
Census Days	208,481	222,248	222,382	54,850	52,089	53,756	56,993	217,688	224,917	
ALOS	4.9	5.2	5.4	5.3	5.4	5.3	5.1	5.3	5.2	
Average Daily Inpatient Census	570	609	608	596	579	591	619	596	616	
Deliveries	16,489	16,252	15,800	3,866	3,621	3,491	3,894	14,872	16,661	
Total Surgical Cases	15,208	15,044	15,793	3,886	3,939	4,275	4,549	16,649	15,486	
COPC Total Visits ⁽¹⁾	388,347	377,484	410,674	108,745	104,094	105,856	112,828	431,523	447,025	
PMH Total Visits	442,716	500,526	523,829	129,906	137,010	142,451	142,930	552,297	520,933	
ER Visits	185,070	178,425	168,908	39,806	38,881	41,476	45,838	166,001	135,845	
<u>Operating Indicators</u>										
FTEs	7,336	7,883	8,270	8,428	8,446	8,590	8,713	8,544	8,573	
Net Patient Revenue per Adjusted Discharge	\$4,093	\$4,403	\$4,973	\$5,131	\$5,485	\$5,056	\$4,850	\$5,118	\$4,960	
Total Operating Expense per Adjusted Discharge	\$10,209	\$11,346	\$12,142	\$12,839	\$13,209	\$12,324	\$11,499	\$12,494	\$13,321	
Total Revenue as % Budget	113.2%	105.2%	103.1%	102.6%	112.7%	100.5%	99.2%	103.7%	100.0%	
Total Expenses as % Budget	98.3%	99.6%	98.3%	97.6%	98.3%	98.1%	99.3%	98.3%	100.0%	
Operating Margin <i>(in 000s)</i>	\$154,477	\$73,250	\$78,425	\$23,402	\$48,920	\$14,698	\$5,783	\$92,802	\$33,295	
<u>Financial Management</u>										
Days Cash on Hand	110	109	176	129	237	212	164			
% of Total Funding Spent or Committed (Capital)	80%	65%	100%	65%	85%	74%	95%			
Days in A/R	65	56	70	70	62	62	66			
Days in A/P ⁽²⁾	104	70	53	15	16	16	18			

* Restated to include post close entries

(1) ACC Urgent Care included in ER Visits (previously counted as a COPC Visit)

(2) FY09 is vendor payables only

**DALLAS COUNTY HOSPITAL DISTRICT
PARKLAND HEALTH & HOSPITAL SYSTEM
BOARD BRIEFING DOCUMENT**



**SUBJECT: Master Services Agreement (MSA)
October 1, 2008 – September 30, 2009 Update
October 27, 2009**

Financial Report

Contract Components	FY '09 to Date Actual ⁽¹⁾	FY '09 Budget ⁽²⁾	FY '09 Variance
RVU	\$39,522,022	\$40,774,517	\$1,252,495
Non RVU	15,228,909	15,228,909	0
CHIEF ⁽³⁾	1,650,169	1,650,169	0
Chief ⁽³⁾	4,579,216	4,719,899	140,683
Medical Director ⁽³⁾	5,276,437	5,276,437	0
Residency Administration	10,891,932	10,891,932	0
Standby	3,467,539	3,467,539	0
On Call	9,909,183	9,909,183	0
Midlevel Supervision ⁽³⁾⁽⁴⁾	4,769,368	4,769,368	0
New Positions FY 09 ⁽⁵⁾	1,062,520	7,995,690	6,933,170
Initial Income Guarantee	6,902,631	7,711,306	808,675
Extended Income Guarantee	1,151,263	1,151,263	0
Sustained Income Guarantee	3,586,151	3,586,151	0
Professional Subtotal	\$107,997,340	\$117,132,363	\$9,135,023
Technical Subtotal	\$4,211,955	\$4,211,950	(\$5)
Performance Standards Total	\$4,592,000	\$6,651,960	\$2,059,960
Total	\$116,801,295 ⁽⁶⁾	\$127,996,273	\$11,194,978
Total (Corporate Budget)	\$116,801,295 ⁽⁶⁾	\$115,159,982	(\$1,641,313)

⁽¹⁾ October, 2008 – September, 2009 payment months.

⁽²⁾ DCHD FY 09 Master Services Agreement Budget.

⁽³⁾ Includes Institutional Overhead.

⁽⁴⁾ Payment and budget net Certified Nurse Midwife Offset.

⁽⁵⁾ Includes recruitment.

⁽⁶⁾ Does not include impact of quarterly Medical Administration Timelogs or other FY '09 reconciliation items.

Performance Standards

Goals	Target ⁽⁷⁾	FY '09 Final ⁽⁸⁾	Target Dollars ⁽⁹⁾	Payment
1. Medical Record Completion	85.0%	92.25%	\$1,750,000	\$1,750,000
2. Inpatient Pharmacy Orders	84.0%	75.08%	\$1,000,000	\$750,000
3. One Day Length of Stay	5.0%	69.00%	1,000,000	\$690,000
4. Radiology Exam Orders	80.0%	66.09%	\$1,000,000	\$500,000
5. Five (5) Essential Elements of an Order	95.0%	85.47%	\$1,000,000	\$250,000
6. Emergency Services Discharge Time	62.0%	58.66%	\$500,000	\$250,000
7. Outpatient Clinic Cancellations	≥99.59%	99.61%	\$202,000	\$202,000
8. Radiology-Emergency Services Final Read	10 hrs/45 min	9 hrs/9 min	\$200,000	\$200,000
TOTAL			\$6,652,000	\$4,592,000

⁽⁷⁾Target is measurement which results in 100% of dollars at risk per goal.

⁽⁸⁾October, 2008 – August, 2009 measurement reported in September, 2009.

⁽⁹⁾Payable at 100% achievement of target.